

PRESS RELEASE

Page 1/6
May 11, 2026**TKMS continues growth path in the first half of fiscal year 2025/26: new record order backlog; significant increase in sales and adjusted EBIT**

- ◆ At €20.6 billion, the order book reaches new record high.
- ◆ Year-on-year increases in sales (+10%) and adjusted EBIT (+14%).
- ◆ Significant earnings improvement and margin increase in the Submarines and Atlas Electronics segments.
- ◆ Annual and medium-term targets fully confirmed, including an adjusted EBIT margin of >6% in fiscal year 2025/26 and >7% as medium-term target.

Kiel, May 11, 2026 In the first half of fiscal year 2025/26, TKMS AG & Co. KGaA (TKMS) reported sustained positive order momentum as well as a significant increase in both sales and adjusted EBIT.

During the reporting period, TKMS achieved a notably high **order intake** of €3.4 billion through new orders, including the contract from Norway for two additional Type 212CD submarines and the largest torpedo order in the Group's history for the 212CD program. The TKMS Group's **order backlog** thus reached a new record level totaling €20.6 billion as of March 31.

Thanks to the scheduled execution of the high order backlog, **sales** in the first half of the year amounted to €1,168 million, 10% above the prior-year level (H1 2024/25: €1,060 million). **Adjusted EBIT** also rose significantly by 14% to €60 million (H1 2024/25: €53 million). At the same time, the **adjusted EBIT margin** improved to 5.1% (H1 2024/25: 5.0%).

As expected, **free cash flow** declined to €-72 million (H1: €756 million) due to planned cash outflows associated with project execution. The exceptionally high comparative figure was mainly due to customer prepayments related to the major order under the 212CD program at the end of 2024.

TKMS confirms the **guidance** for the full year 2025/26, which was raised in Q1, and continues to expect revenue growth of +2% to +5% year-on-year as well as an increase in the adjusted EBIT margin to over 6%. Over the medium term, TKMS continues to expect an adjusted EBIT margin of more than 7%.

Oliver Burkhard, CEO of TKMS, declared: "TKMS is on track and continues to grow. For the first time, our order backlog has exceeded the 20 billion mark; both revenue and adjusted EBIT have risen significantly year-on-year. TKMS is ideally positioned to meet the high demand for advanced maritime defense solutions in Germany and in our partner countries worldwide. We can cover the current order backlog as planned with our own shipyard locations. Looking ahead meanwhile, we are already exploring potential international partnerships."

TKMS AG & Co. KGaA

represented by TKMS Management AG
thyssenkrupp Allee 1, 45143 Essen, Deutschland
Business address: Werftstraße 112-114, 24143 Kiel, Deutschland
T: +49 431 700 0, F: +49 431 700 2312, www.tkmsgroup.com

Supervisory Board (Chairman): Dr. Volkmar Dinstuhl

Executive Board: Oliver Burkhard (Chairman), Paul Glaser, Angelika Kambeck, Dr. Dirk Steinbrink

Registered Office: Essen, Commercial Register: Court of Essen HRB 37039

TKMS's sales campaigns on both national and international competitive markets continue to progress promisingly:

In March, the Budget Committee of the German Bundestag approved the extension of the preliminary agreement for the MEKO® A-200 DEU project. This marked an important step in the Surface Vessels Segment toward the procurement of four TKMS frigates to strengthen the German Navy's anti-submarine warfare capabilities. Furthermore, a joint venture led by TKMS is the sole bidder in the selection process for the future German air defense frigate F127.

In the Submarines Segment, TKMS has submitted a non-binding offer and industry package for up to twelve submarines as part of the Canadian submarine procurement program together with Germany and Norway. TKMS is also conducting final contract negotiations with India for the construction of six submarines.

Paul Glaser, CFO of TKMS: "Given our high order backlog, consistent and efficient execution of our projects is the top priority for TKMS. The strong increase in revenue and profitability in the first half of the year is primarily attributable to progress in the newbuild business, the growing share of higher-margin projects in the Submarines segment, and growth in the Atlas Electronics segment. We therefore believe we are well on track to achieve our target for sales growth of two to five percent and an adjusted EBIT margin of over six percent for the current year."

Shortly after the end of the first half of the year, TKMS continued to make further progress: In April, TKMS signed a Memorandum of Understanding with the Brazilian Ministry of Defense and local partners for the construction of four additional Tamandaré class frigates. In addition, TKMS concluded a non-binding Memorandum of Understanding with regard to the potential manufacture of TKMS products at Navantia's shipyard locations in Spain. Following the submission of a non-binding offer to acquire German Naval Yards Kiel in January 2026, TKMS and the owners continue to conduct open-ended discussions.

Furthermore, TKMS became the first company to receive an Approval in Principle (AiP) for an autonomous underwater vehicle in the "Extra-Large Unmanned Underwater Vehicles" (XLUUV) class. The AiP marks a pioneering milestone in the certification process for large autonomous underwater vehicles.

In April, the relevant Supervisory Board committees of TKMS appointed Dr. Andreas Görden as an additional member of the Executive Board. In his new leadership role, Dr. Andreas Görden will ensure consistent execution of the order book.

TKMS AG & Co. KGaA

represented by TKMS Management AG

thyssenkrupp Allee 1, 45143 Essen, Deutschland

Business address: Werftstraße 112-114, 24143 Kiel, Deutschland

T: +49 431 700 0, F: +49 431 700 2312, www.tkmsgroup.com

Supervisory Board (Chairman): Dr. Volkmar Dinstuhl

Executive Board: Oliver Burkhard (Chairman), Paul Glaser, Angelika Kambeck, Dr. Dirk Steinbrink

Registered Office: Essen, Commercial Register: Court of Essen HRB 37039

Furthermore, he will contribute to technology development and the expansion of the product pipeline, as well as explore and establish potential new partnerships for TKMS to support international growth.

First half of 2025/2026: Key figures for TKMS in detail

Order intake remained at a high level in H1 2025/26 at €3,409 million (previous year: €5,597 million). The book-to-bill ratio thus remained well above 3x. The high order intake in the first half of the year was driven in particular by the Norwegian government's order for the construction of two additional Type 212CD submarines, bringing the total number of boats intended for the Norwegian Navy from four to six. Moreover, in the Naval Electronics area, the framework agreement with the Federal Office of Bundeswehr Equipment, Information Technology and In-Service Support (BAAINBw) was signed for the delivery of heavyweight torpedoes and associated equipment for the 212CD submarines.

Order intake in the same period of the previous year was exceptionally high, due to the order expansion for the German-Norwegian 212CD submarine program and the contract for the new Polarstern.

The **order backlog** hit a new record of around €20.6 billion (September 30, 2025: €18.2 billion).

The TKMS Group's **sales** amounted to €1,168 million, significantly higher than in the same period of the previous year (H1 2024/25: €1,060 million). This increase in revenue resulted primarily from the scheduled execution of the high order backlog.

Adjusted EBIT also rose significantly, reaching €60 million (previous year: €53 million). This positive development was mainly driven by scheduled progress in newbuild projects, with a corresponding increase in the proportion of higher-margin projects. Contracts at Atlas Electronics remained key drivers. The adjusted EBIT margin improved slightly to 5.1% (H1 2024/25: 5.0%).

Free cash flow amounted to €-72 million and was therefore, as expected, below the level of the prior-year period, which was characterized by very high prepayments (H1 2024/25: €756 million).

TKMS AG & Co. KGaA

represented by TKMS Management AG

thyssenkrupp Allee 1, 45143 Essen, Deutschland

Business address: Werftstraße 112-114, 24143 Kiel, Deutschland

T: +49 431 700 0, F: +49 431 700 2312, www.tkmsgroup.com

Supervisory Board (Chairman): Dr. Volkmar Dinstuhl

Executive Board: Oliver Burkhard (Chairman), Paul Glaser, Angelika Kambeck, Dr. Dirk Steinbrink

Registered Office: Essen, Commercial Register: Court of Essen HRB 37039

Development in the TKMS segments in H1 2025/26

Submarines

Sales in the Submarines segment amounted to €601 million (H1 2024/25: €622 million). The slight decline was primarily due to delivery effects in the prior-year period as well as timing shifts during the year relating to the ramp-up of new construction business in the first half of 2025/26.

At the same time, adjusted EBIT in the Submarines segment increased significantly to €21 million (H1 2024/25: €2 million). The main drivers of this development were the growing ramp-ups in newbuild projects, while the burdens from legacy projects decreased.

Surface Vessels

Sales in the Surface Vessels segment increased to €277 million (H1 2024/25: €210 million). Significant revenue contributions resulted from the execution of existing contracts, in particular the Tamandaré contract for the Brazilian customer and the new Polarstern for the Alfred Wegener Institute, Helmholtz Centre for Polar and Marine Research. Adjusted EBIT in the Surface Vessels segment was €18 million (H1 2024/25: €23 million). This development was mainly due to increased administrative costs as a result of tariff wage increases and hiring increase in connection with capacity expansion amongst other factors. Furthermore, investments in sales campaigns were stepped up to secure the anticipated order intake from the German customer.

Atlas Electronics

In the Atlas Electronics segment, sales rose significantly to €376 million (H1 2024/25: €300 million). Adjusted EBIT increased substantially to €41 million (H1 2024/25: €24 million). The increase in both sales and adjusted EBIT is primarily attributable to a higher order level, which is reflected earlier in the financial results due to the comparatively short project duration in the Atlas Electronics segment.

Outlook

TKMS is on track to achieve the targets published in February 2026. Based on the first half of 2025/26, TKMS continues to expect the adjusted EBIT margin to exceed 6% in fiscal year 2025/26, representing a further increase compared to the previous year (2024/2025: 6.0%). In addition, the TKMS Group continues to expect sales to grow by 2% to 5% compared to the 2024/2025 fiscal year.

In the medium term, TKMS continues to aim for continuous sales growth with an average annual growth rate of around 10%, with increasing growth momentum also expected. At the same time, the adjusted EBIT margin is expected to exceed 7% over the medium term.

TKMS AG & Co. KGaA

represented by TKMS Management AG
thyssenkrupp Allee 1, 45143 Essen, Deutschland
Business address: Werftstraße 112-114, 24143 Kiel, Deutschland
T: +49 431 700 0, F: +49 431 700 2312, www.tkmsgroup.com

Supervisory Board (Chairman): Dr. Volkmar Dinstuhl

Executive Board: Oliver Burkhard (Chairman), Paul Glaser, Angelika Kambeck, Dr. Dirk Steinbrink

Registered Office: Essen, Commercial Register: Court of Essen HRB 37039

About TKMS

TKMS is one of the world's leading naval companies with over 9,100 employees (including temporary workers) at three shipyards in Kiel, Wismar and Itajaí (Brazil) with locations worldwide. The company is active as a systems supplier for submarines and naval surface vessels as well as for maritime electronics and security technologies. Around 3,300 people work at the Kiel site, making it the largest shipyard location in Germany. 185 Years of history and the constant striving for improvement allow the company to set new standards time and time again. TKMS offers its customers worldwide tailored solutions to meet the highly complex challenges of a changing world. The driving forces behind this innovative energy are the company's employees, who shape the future of TKMS with passion and commitment every day.

More information at: www.tkmsgroup.com

Contact for media

Stefan Ettwig

Chief Communications Officer /
Chief of Staff
Phone: +49 172 249 0090
stefan.ettwig@tkmsgroup.com

Nils Beyer

Vice President External &
Internal Communications
Phone: +49 174 1613 587
nils.beyer@tkmsgroup.com

Jacques R. Esser

Senior Vice President Investor Relations
Investor Relations Management
Phone: +49 172 1012242
jacques.esser@tkmsgroup.com

James Gibbs

Senior Financial
Communications Manager
Phone +49 151 1668 1663
james.gibbs@tkmsgroup.com

TKMS AG & Co. KGaA

represented by TKMS Management AG
thyssenkrupp Allee 1, 45143 Essen, Deutschland
Business address: Werftstraße 112-114, 24143 Kiel, Deutschland
T: +49 431 700 0, F: +49 431 700 2312, www.tkmsgroup.com

Supervisory Board (Chairman): Dr. Volkmar Dinstuhl

Executive Board: Oliver Burkhard (Chairman), Paul Glaser, Angelika Kambeck, Dr. Dirk Steinbrink

Registered Office: Essen, Commercial Register: Court of Essen HRB 37039

Disclaimer

This communication and the information contained therein are for information purposes only and do not constitute a prospectus or an offer to sell or a solicitation of an offer to buy or subscribe for any securities of thyssenkrupp AG or TKMS AG & Co. KGaA (the "Company"). This communication is not directed to, or intended for distribution to or use by, any person or entity that is a citizen or resident or located in any locality, state, country or other jurisdiction where such distribution, publication, availability or use would be contrary to law or regulation of such jurisdiction or which would require any registration or licensing within such jurisdiction. Any failure to comply with these restrictions may constitute a violation of the laws of other jurisdictions. Any securities to be distributed in connection with this transaction have not been and will not be registered under the U.S. Securities Act of 1933, as amended, or the laws of any state of the U.S. Neither thyssenkrupp AG nor the Company intends to register any securities referred to herein in the U.S.

This communication and the information contained therein should not be published, reproduced, distributed or otherwise made available, in whole or in part, to any other person without the prior consent of thyssenkrupp AG or the Company.

Forward-looking statements

This communication includes "forward-looking statements". These statements contain the words "anticipate", "believe", "intend", "estimate", "expect", "plan", "project", "target" or words of similar meaning. All statements other than statements of historical facts included in this communication, including, without limitation, those regarding the Company's financial position, business strategy, plans and objectives of management for future operations (including cost savings and productivity improvement plans) are forward-looking statements.

By their nature, such forward-looking statements involve known and unknown risks, uncertainties and other important factors that could cause the actual results, performance or achievements of the Company to be materially different from results, performance or achievements expressed or implied by such forward-looking statements. Such forward-looking statements are based on numerous assumptions regarding the Company's present and future business strategies and the market environment in which the Company will operate in the future. These forward-looking statements speak only as of the date of this communication. Each of the Company, the relevant subsidiaries and their respective agents, employees and advisers, expressly disclaims any obligation or undertaking to update any forward-looking statements contained herein. You are urged to consider these factors carefully in evaluating the forward-looking statements in this communication and not to place undue reliance on such statements.

Advertisement

This communication is an advertisement for the purposes of the prospectus regulation (EU) 2017/1129 ("Prospectus Regulation") and underlying legislation. It is not a prospectus. The admission of the shares of the Company to trading on the regulated market of the Frankfurt Stock Exchange is subject to the publication of a prospectus. The prospectus was approved by the German Federal Financial Supervisory Authority ("BaFin") in accordance with the Prospectus Regulation. However, the approval of the prospectus by BaFin should not be understood as an endorsement of the shares of the Company. Investors should purchase shares solely on the basis of the prospectus relating to the shares and should read the prospectus before making an investment decision in order to fully understand the potential risks and rewards associated with the decision to invest in the shares. The prospectus is available on the Company's website (www.tkmsgroup.com).

TKMS AG & Co. KGaA

represented by TKMS Management AG
thyssenkrupp Allee 1, 45143 Essen, Deutschland
Business address: Werftstraße 112-114, 24143 Kiel, Deutschland
T: +49 431 700 0, F: +49 431 700 2312, www.tkmsgroup.com

Supervisory Board (Chairman): Dr. Volkmar Dinstuhl

Executive Board: Oliver Burkhard (Chairman), Paul Glaser, Angelika Kambeck, Dr. Dirk Steinbrink

Registered Office: Essen, Commercial Register: Court of Essen HRB 37039